1. Mr. X is sharing his project plan for review with the PMO. During the review, PMO members identified many observations and one of which is that the plan has many open-ended activities that need to be addressed. What are open-ended activities?

      a) An activity that has an unclear description

      b) An activity that does not have a proper duration

      c) An activity that has neither a predecessor nor a successor

      d) An activity that has zero float

      e) An activity that has negative float

Answer An activity that has neither a predecessor nor a successor

2. Mr. Y wants to circulate the work performance report for his Silicon Design and Development project to the key project stakeholders. But he is not aware of what report to circulate to which stakeholder. In which document will Mr. Y find these details?

      a) Project stakeholder management plan
      b) Project communication management plan
      c) Project scope management plan
      d) Project quality management plan
      e) Project Charter

Answer Project communication management plan

3. Martin wanted to initiate the closing process for one of his projects. What must be attained to begin this process?

      a) The deliverables of the project must be accepted

      b) The organizational process assets must be updated

      c) The final product, service, or result transition must be completed

      d) Lessons learned must be organized into a database

      e) Both (A) and (C)

Answer The deliverables of the project must be accepted

Topic- Project Management

4. In one of the PMO reviews, Mr. Shark highlighted that a quality audit has to be conducted for the project handled by Christopher. Christopher's project quality audit should be conducted by _____.

a) The project teams

b) The project manager

c) The functional manager

d) A team external to the project

e) None of the above

Answer A team external to the project

5. **Project manager's success in managing project teams depends on which of the following?**
a) The project manager executing the projects without any risks
b) The project manager running the project with minimal variances in schedule and cost
c) The project manager resolving conflicts with the project team
d) The project manager satisfying the needs of all stakeholders
e) Both (c) and (d)

Answer The project manager resolving conflicts with the project team

6. **What are the three I's of stakeholders?**
a) Independence, influence, inquiry
b) Importance, illuminate, interest
c) Interest, influence, importance
d) Influence, inquiry, importance
e) Inquiry,Importance,Independence

Answer Interest, influence, importance

7. There was a contract signed between ABC Pvt. Ltd. with XYZ Technologies to design, develop, test, and supply telematics products with basic track and trace functionality. This contract binds XYZ Technologies to provide products that contain the agreed features and functionalities and binds ABC Pvt. Ltd. to pay for these products. In this context, which of the following is a mandatory feature of a contract?
   a) Signatures of the CEOs of both the firms
   b) A well-defined and detailed SOW
   c) List of deliverables with a timeline
   d) A contract is mutually binding
   e) Both (b) and (d)

Answer A contract is mutually binding

8. David is on the verge of completing the planning activities this week and is planning to move to the execution of project activities in two weeks. He would like to communicate the objectives of the project and stress the importance of delivering this project on time and within the budget. What should he do?

   a) Send out a mail sharing the approved project charter

   b) Follow the procedure defined in the communication plan

   c) Organize a project kick-off meeting

   d) Neglect this and move forward

   e) None of the above

Answer Organize a project kick-off meeting

9. During the execution of the project, Peter has observed that a team member is being isolated by other team members. What should he NOT do in such a situation?
   a) The interpersonal relationships between team members are their private issues and he should not interfere.
   b) He should apply team-building measures to improve the team's effectiveness.
   c) He should try to get feedback from the isolated team member to understand the situation.
   d) He should try to get feedback from the other team members to understand the situation.
   e) Both (a) and (b)

Answer The interpersonal relationships between team members are their private issues and he should not interfere.

10. John is looking for a business document that will describe the required, desired, and optional criteria for meeting the business needs and influences collecting requirements to finalize the project scope. Which document should John refer to?

   a) Project charter

   b) Project management plan

   c) Project communication plan

   d) Business case

   e) Organizational Process Assets

Answer Project charter

11. Sam, the project manager for a product development project, is planning to process a change request for his product in the next program increment. What is his responsibility in this process?
   a) Completely responsible
   b) Partly responsible
   c) Not responsible
   d) Responsible till change is approved
   e) None of the above

Answer Completely responsible

12. Mr. X delivered 500 of his automatic remote-controlled toy cars as an initial batch to his customer. In that batch, 50 were returned as they were defective. What should Mr. X do next?
   a) Formally raise a change request to rectify the defect and submit it for review and approval of Change Control Board (CCB)
   b) Produce another 50 and deliver these to the customer
   c) Inform the customer that he will not be able to deliver another 50 toy cars and ask them to reduce the quantity of the first batch to 450

d) Request the customer to accept the 50 toy cars despite the defects

e) (a) and (c)

Answer Formally raise a change request to rectify the defect and submit it for review and approval of Change Control Board (CCB)

13. Which sequence of these steps is the right approach to solve a problem?

a) Investigate, analyze, and solve

b) Analyze, investigate, and solve

c) Solve, analyze, and investigate

d) Solve, investigate, and analyze

e) Analyze, Solve, Investigate

Answer Investigate, analyze, and solve

14. Crashing describes a technique to speed up a project by _____

a) Reallocating existing resources or assigning additional resources to the project

b) Overlapping activities that were originally planned to be completed in a sequence

c) Reducing the number of features of the product to reduce development work

d) Reducing the duration estimates for activities to increase the pressure applied on the staff

e) (c) and (d)

Answer Reallocating existing resources or assigning additional resources to the project

15. John is in the process of concluding on the resources required for his project execution. He concluded that he would require resources external to the organization. How should John acquire these resources?

a) Discuss with functional managers

b) Discuss with HR

c) Follow the procurement process

d) Discuss with the project sponsor

e) Discuss with the project Manager

Answer Follow the procurement process

16. Mr. X was attending a training session on project management. The trainer was concluding their first session by briefing the class about ethics and professional conduct. Which of the following best describes the term 'respect'?

 a) A limitation to trust, confidence, and performance excellence through cooperation

 b) A duty to show high regard for oneself, others, and the resources entrusted

 c) Accepting a level of information that may lead to disrespectful behavior

 d) Limited to respecting the physical and intellectual property rights of others

 e) Both (a)and (b)

Answer A duty to show high regard for oneself, others, and the resources entrusted

17. Justin delivered 100 units of his product as an initial batch delivery to customers and would like to know the status of the acceptance of these. Where will Justin have to look for these details?

 a) Quality report

 b) Delivery list

 c) Work performance information

 d) Project status report

 e) None of the above

Answer Work performance information

18. Steve wants to formally close the project. Which of the following criteria should the project satisfy?

 a) The project has met its objectives.

 b) The project has been dropped due to a change in business requirements.

 c) The project could not meet its defined objectives.

 d) Any one of (a) , (b) and (c)

 e) Only (a) and (b)

Answer Any one of (a) , (b) and (c)

19. Robert is planning for the procurement of a part that will be integrated with his product. He is expecting the seller to provide more details. Which procurement approach should Robert use?

   a) Request for Query (RFQ)

   b) Request for Information (RFI)

   c) Request for Proposal (RFP)

   d) Purchase Order

   e) None of the above

Answer Request for Information (RFI)

20. Mr. Z was asked by the PMO to present his project schedule in a graphical format and to highlight the major deliverables and key external interfaces. Which of the following should Mr. Z choose?

   a) Bar chart

   b) Milestone chart

   c) Network diagram

   d) Pie chart

   e) Histogram

Answer Milestone chart

21. John is in the process of engaging with all the key stakeholders identified to obtain their feedback on the progress of and key decisions in the project. John is looking for tools to obtain stakeholder feedback. Which of the following will enable Jamie to obtain stakeholder feedback?

   a) Surveys

   b) Conversations

   c) Progress reporting

   d) All of the options (a), (b) and (c)

   e) Only (a) and (b)

Answer All of the options (a), (b) and (c)

22. Which of the four values that form the foundation of the PMI Code of Ethics and Professional Conduct?

a) Responsibility, respect, fairness, and honesty

b) Responsibility, authority, respect, and honesty

c) Authority, fairness, honesty, and power

d) Responsibility, fairness, authority, honesty

e) Responsibility, fairness, Integrity, honesty

Answer Responsibility, respect, fairness, and honesty

23. Mr. Y derived the list of activities required for the project and he wants to calculate the time needed to complete each of those activities. What should Mr. Y do?
a) Estimate activity duration
b) Define activities
c) Sequence activities
d) Define work breakdown structure
e) Schedule activities

Answer Estimate activity duration

24. The head of the PMO in your organization has made you the project manager for a safety-critical project where the key stakeholder left midway due to health issues. As a project manager, you are responsible for adhering to the project schedule. If there is a delay in the project schedule, you should:
a) Increase the timeline for the project
b) Fast track or crash the project and let the management know the impact of this action
c) Ask the resources to work overtime to meet the project deadlines
d) Change the project scope
e) Both (a) and (d)

Answer Fast track or crash the project and let the management know the impact of this action

25. **The change control board (CCB) has deferred a change proposal submitted by a particular team due to some strategic reasons. What should the project manager do in this situation?**

    a) Follow the direct and manage project work processes to implement the change

    b) Communicate to the team that their change proposal is deferred

    c) Defer the change proposal and file this in the CCB master file

    d) Send a note to the project team to send a mail to understand the status of this change proposal

    e) None of the above

Answer Communicate to the team that their change proposal is deferred

26. **Michel suspects that the product has a scope creep, and he would like to have the scope verified for any deviation from the agreed one. Against which document should Michel compare the scope to check on any deviation?**Rs 5 crore

    a) Requirement document

    b) Scope statement

    c) Test results

    d) Performance measurement baseline

    e) Project Charter

Answer Requirement document

27. **Mr. Z monitored and controlled communications throughout her project's life cycle to ensure the information needs of the project stakeholders were met. The information typically provides information on the project's status and progress at a level of detail required by the various stakeholders. This is done through:**

    a) Plan communication management process

    b) Monitor communication process

c) Manage communication process

d) Control communication process

e) Both (b) and (c)

Answer Monitor communication process

28. **Which one of the following is a benefit of the "control resource" process?**

a) Securing availability of assigned resources at the right time

b) Securing release of assigned resources at the right time

c) Securing availability of assigned resources at the right time and release of resources when not needed

d) Securing task accomplishments from the team

e) None of the above

Answer Securing availability of assigned resources at the right time and release of resources when not needed

29. **Tom was discussing the risks that are recorded in the register for their project with the project team and the sponsor. While discussing one of the critical risks and its proposed response, Tom was informed that executing this risk response was not within his authority level. Tom can adopt which of the following strategies?**

a) Escalate

b) Transfer

c) Mitigate

d) Accept

e) Ignore

Answer Escalate

30. You are in the process of planning a project and found that stakeholders often have varying objectives and requirements. This makes it hard to come up with a plan with which all objectives will be met. Which of the following is best to ensure a common understanding?

a) Ask the project stakeholders to build focus groups in order to discuss and deal with the conflicting interests

b) Create an exhaustive document describing your point of view and ask stakeholders to review it

c) Let each stakeholder write a statement of work and then merge the documents to create a project scope statement

d) Use your authorization as the project manager to clearly prioritize some objectives

e) Both (b) and (d)

Answer Ask the project stakeholders to build focus groups in order to discuss and deal with the conflicting interests